

6\$&5\$0(172 &,7<81,),('6&+22/ ',675,&7¶
352326('0(025\$1'802)81'(567\$1',1*
%HWZHHQ
6DFUDPHQWR &LW\ 8QLILHG 6FKRRO 'LVWULF
6DFUDPHQWR &LW\ 7HDFKHUV \$VVRFLDWLRQ
028 &29,' ,QVWUXFWLRQDO 3URJUDPV²'LVWDQFH
6FKRRO <HDU
\$XJXVW

%DFNJURXQG

7KH XQSUHFHGHQWHG &29,' SDQGHPLF KDV DIIHFWHG RXU
OLYHV RI RXU VWXGHQWV IDPLOLHV DQG FRPPXQLW\ 7KH
KDV LPSDFWHG WKH SK\VLFDO HPRWLRQDO VRFLDO D
FDXVHG KLJK OHYHOV RI VWUHVV DQG WUDXPD WR WKHP D
7RJHWKHU DQG UHRSHQ RXU VFKRROV RQ 6HSWHPEHU
SURJUDP LV WKH FHQWHU RI UHVWRULQJ VRPH QRUPDOF\ W
ZKHWKHU WKDW SURJUDP WDNHV SODFH LQ WKH SK\VLFDO
'LVWULFW VKDUHG LWV SURSRVDO RQ HVWDEOLVKLQJ KHDO
ZKHQ HPSOR\HHV UHWXUQ WR WKH SK\VLFDO FODVVURRP V
:LWK WKLV SURSRVDO FHQWHUHG RQ GLVWDQFH OHDUQLQJ
VSHFLILFDOO\ GLVWDQFH OHDUQLQJ DQG DGGUHVV WKH QH
D IXOO RU SDUWLWLDWO Rö Gg0WS7 ðáoo x f1HHQWHUHG RQ

7KLV SURSRVDO LV LQWHQGHG WR HQVXUH WKDW WKH 'LVW
RIIHULQJ GLVWDQFH OHDUQLQJ VSHFLILFDOO\ 6HQDWH %L
WR WR JRYHUQ GLVWDQFH OHDUQLQJ IRU WKH XSF
JXLGDQFH LVVXHG E\ RXU HGXFDWLRQDO OHDGHUV DW WKH

RI RXU 6DF
&LW\ VWXGHQWV DQG ZRUN WR PLWLJDWH WKH OHDUQLQJ
VR PDQ\ RI RXU VWXGHQWV KDYH H[SHULHQFHGXULQJ WK

, Q W H Q W

, Q P D N L Q J W K L V S U R S R V D O W K H ' L V W U L F W L Q W H Q G V W R R
W R

3DUWLHV ' UHJDUGLQJ WKH GLVWDQFH OHDUQLQJ LQVWUXF
6DF & LW\ VFKRROV VWDUW VFKRRO IRU WKH 6FKRRO

'XULQJ WKH VFKRRO \HDU WKH 3DUWLHV UHFRJQL]H
DQG PRYH WR D GLVWDQFH OHDUQLQJ PRGHO WR DOORZ IR
VKHOWHU LQ SODFH RUGHUV E\ SXEOLF KHDOWK RIILFLDOV
&29,'

)RU WKH VFKRRO \HDU DV WKH 6WDWH RI & DOLIRUQ

W H D F K H U V ' X U L Q J G L V W D Q F H O H D U Q L Q J F O D

I 8QLW PHPEHUV ZLOO XWLOLJH *RRJOH &ODVVU
PDQDJHPHQW V\VWHP 8QLW PHPEHUV ZLOO XW
SODWIRUPV WR SURYLGH GDLO\ V\QFKURQRXV C
FRQVLVWHQW ZLWK WKH UHTXLUHPHQWV RXWOL

J &ODVVURRP WHDFKHUV FRQWLQXH WR EH UHVS
GHVLJQLQJ SODQQLQJ WKDW LQFOXGHV WKH IR
/HDUQLQJ WDUJHW REMHFWLYH
6WXGHQW HQJDJHPHQW
'LUHFW LQVWUXFWLRQ
6WXGHQW SUDFWLFH DQG SHHU WR SHHU O
'HPRQVWUDWLRQ RI VWXGHQW OHDUQLQJ
8VH RI IRUPDWLYH DVVHVVPHQW DQG IHHGE

K ,Q SODQQLQJ DQG GHOLYHULQJ GLUHFW LQVW
XWLOLJH VFRSH DQG VHTXHQFH VWUDWHJLHV F
VHTXHQFH JXLGHOLQHV DWWDFKHG DV \$WWDFK

L &RQVLVWHQW ZLWK (GXFDWLRQ &RGH VHFWLR
YLGHR RU DXGLR LQVWUXFWLRQ LQ ZKLFK WKH
EHWZHHQ WKH VWXGHQW DQG HPSOR\HH LV RQG
WHOHYLVLRQ YLGHR WHOHFRXUVHV RU RWKHU
FRPPXQLFDWLRQV WHFKQRORJ\ 6XFK LQVWUXF
VWXGHQWV DQG IDPLOLHV WR DFFHVV WKH LQV
QHHG

\$VVHVVLQJ 6WXGHQW /HDUQLQJ WR (QVXUH 5REXV
0LWLJDWH /HDUQLQJ /RVV

7R LPSOHPHQW D PHDQLQJIXO FRQVLVWHQW DQG URE
OHDUQLQJ ORVV WKH 3DUWLHV DJUHH WR WKH IROORZ

D 7KH 'LVWULFW ZLOO GHYHORS DQG VFKHGXOH
DUHDV ZKHUH LQVWUXFWLRQ RU LQWHUYHQWLF
OHDUQLQJ

E &HUWLILFDWHG XQLW PHPEHUV ZLOO GHYHOR
VRFLDO±HPRWLRQDO QHHGV RI WKHLU VWXGHQ
DVVHVVPHQW ([DPSOHV LQFOXGH JUHHWLQJV
SK\VLFDQ GLVWDQFLQJ WR HDVH DQ[LHW\ SUL
GHPRQVWUDWH OHDUQLQJ

F 7KH 'LVWULFW ZLOO SURYLGH LQWHUYHQWLR
LQWHUYHQWLRQV PD\ LQFOXGH VHVVLRQV ZLW
VSHFLDOLVW WKURXJK YLGHR FRQIHUHQFH VF

DVVLJQPHQWV SUH KLJKOLJKWHG WH[WV PRU
WLPH PDQDJPHQW VXSSRUWV RU PDLQWDLQL

G &HUWLILFDWHG XQLW PHPEHUV ZLOO GHYHOR
PRQLWRULQJ DVVHVVPHQWV WKURXJKRXW WKH
DFWLRQDEOH LQIRUPDWLRQ DERXW VWXGHQW
GHVLUHG OHVVRQ JRDO &HUWLILFDWHG VWDI
DGMXVW WKHLU LQVWUXFWLRQ LGHQWLII\ WKRT
HQULFKPHQW DQG HQVXUH VWXGHQW SURJUHW

LL 3URYLGLQJ SODQQQLQJ UHVRXUFHV WR ZR
Y KDMCIPCEMSPRQWVQKDRZGEGQWVANGIBEXHEDDQ XCHPWE
LLL 'HYHORSPHQW RI DIUDPHZRUN IRU ZKDW
HHGEDFN ORRS RQ VWXGHQWTV H[SHULHQF
VXFK GDWD ZLOO EH FROOHFWHG
LY 'HYHORSPHQW RI IUDPHZRUN IRU KRZ WKH
VWXGHQWV ZLWK GLVDE OLWLHV DQG RWKH
LQWIJUDWHG LQWR HYHU\ DVSHFW R SUHS
LQMWUXFWLRQ PRGHO
Y 8W [O.]DVLQRQ RI 8Q YHUVDO 'HVLJQ IRP /
LQMWUXFWLRQDO SODQQQLQJ WLPH
YIH'U Q8JCMPCEMSPRQWVQKDRZGEGQWVANGIBEXHEDDQ XCHPWE
VWXGHQWV WR GHWHUPLQH OHDUQLQJ EDU

LLL0DNH UHTXLUHG FKDQJHV WR HDFK VWXG
GXUDWLRQ DQG RYHUDUFKLQJ FKDQJHV W
FRQWLQJHQF\ SODQ IRU SLYRWLQJ LQ DQ
LY 8VH WKH 'LVWULFW\ PRGHOV IRU DOO V

UHHQJDJPHQW VWUDWHJLHV LQFOXGLQJ E
RI FXUUHQW FRQWDFW LQIRUPDWLRQ GDLO
SDUHQWV JXDUGLDQV RI DEVHQFHV SODQ I
DQG ZKHQ IHDVLEOH WUDQVLWLRQLQJ WK
LQVWUXFWLRQ

E 8QLW PHPEHUV ZLOO UHJXODUO\ FRPPXQLFDW
UHJDUGLQJ VWXGHQWV\ DFDGHPLF SURJUHVV

&RPPXQLFDWLRQ ZLWK 3DUHQWV *XDUGLDQV DQG

D 8QLW PHPEHUV ZLOO FKHFN WKHLU 'LVWULFW
ZHHN DQG UHVSRQG WR HPDLOV IURP SDUHQWV
UHVSRQVH GXULQJ WKH UHJXODU ZRUN ZHHN D
ZLWKLQ KRXUV

E 8QLW PHPEHUV ZLOO QRW EH UHTXLUHG WR SU
RU HPDLO DGGUHVVHV LQ FRPPXQLFDWLRQV ZL

F (YHU\ 0RQGD\ RU WKH ILUVW ZRUNGD\ DIWHU
PHPEHUV ZLOO LQIRUP SDUHQWV VWXGHQWV RG
RI WKHLU LQVWUXFWLRQ VFKHGXOH WKHLU OH
ZHHN WKH XQLW PHPEHUV\ DYDLODELOLW\ WR
6WUXFWXUHG 6XSSRUW RU RWKHU PHDQV DQG
FXUULFXOXP ZLOO EH GLVVFPLQDWG DQG GXH
7KH WHDFKHU\ LQGLYLGXDO VFKHGXOH DQG DL
LQVWUXFWLRQDO VFKHGXOH HVWDEOLVKHG E\ V
SURWRFRQV DV 6WDWH DQG FRXQW\ RIILFLDOV

G 8QLW PHPEHUV ZLOO KROG D YLUWXDO EDFN
JXDUGLDQV WR VKDUH LPSRUWDQW XSGDWHV D
VWXGHQWV FULWLFDO GDWHV DQG VWXGHQW

*UDGLQJ DQG)HHGEDFN WR 6WXGHQWV 'XULQJ 'LV

8QLW PHPEHUV ZLOO JUDGH VWXGHQWV FRQVLVWHC
DV VHW IRUWK LQ (GXFDWLRQ &RGH DQG 'LVWULFW

(YDOXDWLRQ 6XSSRUW DQG)HHGEDFN WR (PSORV

\$OO RI WKH SURYLVLRQV RI WKH &%\$ UHJDUGLQJ H
FHUWLILFDWHG EDUJDLQLQJ XQLW PHPEHUV GXULQ
HYDOXDWLRQ UHODWHG PHHWLQJV RU REVHUYDWLR
ZLOO EH KHOG YLUWXDOO\ ZKLOH WKH 'LVWULFW LV
PRGHO

(TXLSPHQW 7UDLQLQJ DQG 7HFKQLFDO 6XSSRUW

D 7KH 'LVWULFW ZLOO FRQWLQXH WR SURYLGH PHPEHUV LQFOXGLQJ FKLOG GHYHORSPHQW ZL VVXHV VR WKDW WKH\ FDQ FRQWLQXH WR GHO 6SULQJ 8QLW PHPEHUV ZLOO PDLQWDLQ 'L UHSDLU DQG RUGHU EXW ZLOO QRW EH OLDEOH WKDW RFFXUV IRU UHDVRQV EH\RQG WKH XQLW

E 8QLW PHPEHUV DUH QRW DXWKRUL]HG WR LQF WR GLVWDQFH OHDUQLQJ DQG VKRXOG XVH H[LV TXLSPHQW DW D VFKRRRO VLWH VSHFLILHG E\ W

F 7KH 'LVWULFW ZLOO SURYLGH XQLW PHPEHUV SURYLGHG WHFKQLFDO VXSSRUW 7KLV PD\ LQF SHUVRQQHO KHOSOLQHV DQG RWKHU WHFKQLF DQG RU VWDII DV ZHOO DV LQVWUXFWLRQ RQ Q LQVWUXFWLRQDO PDWHULDODV 7HFKQRORJ\ LQ DYDLODEOH WR VWDII GXULQJ WKHLU UHJXODU VXSSRUW QHHGHG

G 'LVWULFW HPSOR\HHV XVLQJ GLVWULFW SURY RU VRIWZDUH LQFOXGLQJ GLVWULFW QHWZRUN LQFOXGHG ZLWKLQ WKH SDUDPHWHUV RI WKH 'L SUHYLRXVO\ VLJQHG E\ DOO XQLW PHPEHUV WK WKDW XVLQJ WKHLU RZQ SHUVRQDO GHYLFHV DQG LQWHUQHW EXW XVLQJ 'LVWULFW SURYLGH \$FFHSWDEOH 8VH 3ROLF\ DSSOLFDEOH 8QLW P WKH 'LVWULFW\ \$FFHSWDEOH 8VH 3ROLF\ ZKH 'LVWULFW SURYLGHG H PDLO ORJJLQJ LQWR GL 'ULYH HWF

(PSOR\HH :RUN +RXUV

D :KLOH HQJDJHG LQ GLVWDQFH OH DUQLQJ XQL FRQWLQXH WR ZRUN WKHLU UHJXODU ZRUN KRX WHDFKHUV XQOHVV RWKHUZLVH VWDWHG LQ WK HGXFDRUV RU SURUDWHG SRUWLRQ WKHUHRI WKH\ ZLOO SURYLGH WKH UHTXLUHG GDLO\ LQV WR HQJDJH LQ SODQQLQJ DQG SUHSDUDWLRQ WKHLU FROOHDJXHV LQ DGGLWLRQ WR UHVSRQ SKRQH FDOOV DQG TXHVWLRQV DQG SDUWLFLS SURIHVVLRQDO GHYHORSPHQW

E 8QLW PHPEHUV ZLOO KDYH WKH DELOLW\ WR D FODVVURRP ZKLOH WKH 'LVWULFW LV XVLQJ WK

SXUSRVHV RI IDFLOLWDWLQJ GLVWDQFH OHDUQ
FODVVURRP SURYLGHG WKH\ IROORZ DQ\ VWDW
SK\VLFDO GLVWDQFLQJ DQG KHDOWK DQG VDIH\

F \$OO QHFHVVDU\ DGXOWV ZKR VXSHUYLVH DQG
FODVVURRP VXFK DV GPLQLVWUDWRUV SUHS
SDUDSURIHVVLRQDOV VKRXOG EH JLYHQ DFFHV
WKHP WR SHUIRUP WKHLU GXWLHV DQG VXSSRU

/LPLWHG \$JUHKH\ H0Q\ DGGUHVHV RQO\ WKH GLVWD
UHRSHQLQJ VFKRROV IRU WKH VFKRRO \HDU
GLVFXVVLRQV EHWZHHQ WKH 'LVWULFW DQG 6&7\$ R
WKH UHRSHQLQJ RI VFKRROV

7HUP RI \$JUHKH\ H0Q\ H[SLUHV RQ -XQH XQH
PXWXDOO\ DJUHH WR H[WHQG LW

\$WWDFKPHQW \$

7KH XSGDWHG VFRSH DQG VHTXHQFHV LQ PDWK DQG (/D U

6FRSH DQG 6HTXHQFH IRU (/

6FRSH DQG 6HTXHQFH IRU 0DWK

\$ W W D F K P H Q W %

35,0\$5< (/0(17\$5< 7. ±

, 17(50(',\$7((0(17\$5< ±

7LPH	0RQ	7XHV	:HG	7KXUV)UL
E@LQXWHV 6\Q16K0URKURRXQRXQF KURQRXQF KURQRXQF KURQRXV ZKROH JURKS0H JURKS0H JURKS0H JURKS0H JURXS QRD ULRBQD H20USQ" L QDHD QR-S0R0 H20URQ DHDHUSQ H20\$ (2y\$" (/' (/' (/' (/' (/'					

0, ''/(6 & + 22 /

'HSHQGLQJ RQ SUHS SHULRG WHDFKHUV ZRXOG KDYH SUH
DQG RQH SUHS RQ &7 7KXUVGD\ 7KLV LV D WRWDO RI SU

7LPH	0RQ	7XHV	:HG	7KXUV	7LPHV
			DGMXVWHGIRU &7		
PLQXWHV	3H	U3LHRUGLRG	3HULRG	3HULRG	3HULRG
6\QFKUR	Q6R	Q6R	Q6R	Q6R	Q6R
ZKROH	JUZRKRSOH	JUZRKRSOH	JUZRKRSOH	JUZRKRSOH	JURXS
OHDUQLQO	HDUQLQO	HDUQLQO	HDUQLQZKROH	JURXS	
			WDUJHWG		
			VWUXFWXUHG		
			VXSSRUW		
PLQXV		U3LHRUGLRG	3HULRG	3HULRG	3HULRG
		QVR	QVR	QVR	QVR
		\QFKUR	\QFKUR	\QFKUR	\QFKUR
		JUZRKRSOH	JUZRKRSOH	JUZRKRSOH	JURXS
		X\HDUQLQO	HDUQLQZKROH	JURXS	
			WDUJHWG		
			VWUXFWXUHG		
			VXSSRUW		

	V W U X F W X W M G X F W X W M G X F W X @ I Q G K U R Q R X M U X F W X U H G Y S S R U W V X S S R U W V X S S R U W Z K R O H J U R X \$ S R U U W	
P L Q X V H V 3 H U L R G 3 H U L R G 7 D U J H W H G D U J H W H G P L Q X W H M D U J H W H G V W U X F W X W M G X F W X @ I Q G K U R Q R X M U X F W X U H G V X S S R U W V X S S R U W Z K R O H J U R X \$ S R U U W W D U J H W H G V W U X F W X U H G V X S S R U W	3 H U L R G 3 H U L R G 7 D U J H W H G D U J H W H G P L Q X W H M D U J H W H G V W U X F W X W M G X F W X @ I Q G K U R Q R X M U X F W X U H G V X S S R U W V X S S R U W Z K R O H J U R X \$ S R U U W W D U J H W H G V W U X F W X U H G V X S S R U W	

+ , * + 6 & + 2 2 /

7 LPH	0 R Q	7 X H V	: H G D G M X V W & 7	7 K U L U V H G I R U	7 L P H V
PLQ X W H V	3 H U 3 H R I G L R G	3 H U L R G	3 H U L R G	6 \ Q F K U R Q R \ Q F K U R Q R \ Q F K U R Q R X M L Q X W H V	Z K R O H J U R X S O H J U R X S O H J U R X S

PLQ X W H V 3 H U 3 H R I G L R G 3 H U L R G 3 H U L R G
6 \ Q F K U R Q R \ Q F K U R Q R \ Q F K U R Q R X M L Q X W H V
Z K R O H J U R X S O H J U R X S O H J U R X S
O H D U Q L Q O H D U Q L Q O H D U Q L Q J

	VWUXFWXUWGXFWXUWGXFWXTDUGJHWHQWUXFWXUHG		
	VXSSRUWVXSSRUWVXSSRUWVWUXFWXUHGSGSRUW		
	VXSSRUW	&ROODERUDWLHYH 7LPH PLQXWHV	

'HSHQGLQJ RQ SUHS SHULRG WHDFKHUV ZRXOG KDYH SUH
 DQG RQH SUHS RQ &7 7KXUVGD\ 7KLV LV D WRWDO RI SU
 ORQ 7XHV :HG DQG)UL LQFOXGH D PLQLPXP RI
 PLQXWHV RI V\QFKURQRXV LQVWUXFWLRQ IRU DOO V
 PLQXWHV RI DVVLJQPHQWV WR EH FRPSOHWHG DV\QI
 DVVLJQPHQWV V\QFKURQRXVO\ LQ WDUJHWHG VWUXFWX
 VXEMHFVW

7KXUVGD\ LQFOXGHV
 6RPH V\QFKURQRXV OHDUQLQJ IRU DOO VWXGHQWV LQ
 VXSSRUW VHVVLRQV
 \$ PLQLPXP RI PLQXWHV RI DVVLJQPHQWV WR EH FRP
 WLPH VWXGHQWV KDYH HQJDJHG V\QFKURQRXVO\ PL

:KROH JURXS V\QFKURQRXV OHVVRQV ZLOO EH UHFRUGHG D
 ZKR FDQQQRW HQJDJH LQ OLYH LQVWUXFWLRQ FDQ HQJDJH D
 OHVVRQV DV QHHGHG